

## Chad Warily Tries Détente With Powerful 'Libyan Brothers'

## By James Brooke









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Thatcher Urges Jaruzelski to Accept Free Trade Unions and Freedoms

## By Jackeon Died

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As Costs Soar, Sweden May Kill New Warplane



Iran Rebukes Iraq on Troop Pullout


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China and India Adopt Frontier Pact






Vietnam Releases 23 MIA Remains ${ }_{23}{ }^{3}$ BANGKOK of remains baieved to be those of servicemen isficted as missisig

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## WORLD BRIEFS

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Malta Sentences Hijacker to 25 Yeart.
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The Inflight Newspaper is available on all Air France flights.

As part of its inflight service, Air France distributes the Intemational Herald Tribume to its passengers on all fligats. So do most other ainlmes: some day in the skies of IIT are distibu the Middle East, Asia and the Americas. Which is why we have becom Americas. Which is why we haper.
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Bringing the wordd's most
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##  changing Poland's e blonnty advised him:

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## MICHEL SWISS <br> $\underset{\text { EXPORT PRICES }}{\text { TAX-TRE }}$ all perfumes - COSMETC <br>  <br> 

Soviet Missiles Fired From Kabul Tell the taxi driver
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BRIEFS
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Swedel
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## Ad on Crime Disavowed by Bush，but Hurts Dukakis Anyway



Candidates and Crime in a 30－Second Film




In U．S．Cities，Race Realigns the Parties

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## THE HUSTINGS

Many Still Undecided，Dukakis Says




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Democrat Fading in California Race











A major intemational conference

## cosponsored by the Intemational Herald Tribum

 and Skadden，Apps，Slate，Meagher，and Flom
## LONDON，NOVEMBER 10,1988

The last two years have seen a dramatic upsurge in inter－ national corporate mergers and acquisitions．As the number of tactics has also begun spreading rapidly，even among European and Japanese companies．These developments present business executives and pubbic officials with important challenges and opportunitues．
The Intemational Herald Tribune and Skadden，Arps，Slate． Meagher and Flom have developed an excerpionally dimely pro－ national merters and acquisitions upon business strategies and national meigers
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A dising grished group of speakers will addeas the meeting inchuring：
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（I．S．Ambassador to the EC and former Presidential Assisiant
Chaimanan Maxwell Commmication Corp．plc
Dr．Hans Dahan $\Longrightarrow$ ars
Senior Vice President，Wesideutsche Londesbank Girozentrale CEO，Crediit Suisse Firist Bosion
 Chairman Samuel Montagu \＆Co．
The Honorable Peter Peterso
Chaiman The Blackstone Group
Chairman，The Blackstone Group
Bruce Wassestein $\overline{\text { Perella \＆Co．}}$
Jean Francois Verstrynge $\overline{\overline{2}}$
European Commission
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Executive Vice President，Nestle SA

For full program information please either －fax your business card to（441） 2402254 －telex your foul name 3794302 Mergers and Acquisitions Conference Mergers and Acquisili Tribune
International Herald
63 Long Acre，London WCLE 9 H



Mr. Shamir, left, during negotiations on a coalition Thurschay in Jenssalem witi Rafael Eitan, leader of the rightist Tsomet Party.

## Rights Group Says Peru Allows Abuses



Just 30 Minutes Of Your Time.


## *a, <br> ${ }^{51}$

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POACH: A Frensy of Attacks on













A Revived Cause: 'Transfer' of Arabs

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ISRAEL: Shamir Rejects Change



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## ＂lt was the attitude which kept the passengers happy．；



Heraldweribume.

## Gorbachev Goes Shopping



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## Thatcher Is Way Wrong


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## A Peacemaker, Please

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## Other Comment

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## －There Will Be No Peace， And the Israelis Will Pay <br> \section*{By Anthony Lewis}




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LETTERS
Th＂world＂wars
TRACY DANSON．
Surrenes France
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Ducking a Trade Match

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| The world must care for this man． |
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| Bascl，Switzerland． |

## SPECIAL U．S．EIECTION EDITION WEDNESDAY，NOVEMBER 9TH．

An IHT election extra with the latest available results will be printed early．W
will be on sale the same day： In the morning：
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to the world＇s most important audience．
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## Enter Fortinbras＇s Army， Behind Plexiglas Shields

By Janusz Glowacki
N Yok

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At the end of the 20 ih century．＂Flam－ MEANWHIIE an
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America has noo had any experience




 The writer is a Polish playwright and
novelist He Contribled this comment
to The New York Times


## TRAVELER'S <br> CHOICE

A Tribute for the Armistice











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-Restoration of Bruges Buildings






Choice CountryHotels of France
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Key WestLighthouse Goes Dark






 Lightionses

# Alpine Peaks Where You Can Bet on Snow 



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## Angkor Wat Under Scaffolding


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bearing a number to show isp phoce in the real
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Scaffolding envelops restoration at Angkor


Continued on page 10


## Zermant, looking toward the Mount Rosa plateau



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Continued on page 11

WHEN you first handle a Patek Philippe, you become aware that this watch has the presence of an object of rare perfection.
We know the feeling well. We experience it every time a Patek Philippe leaves the hands of our craftsmen. You can call it pride. For us it lasts a moment; for you a lifetime.
We made this watch for you - to be part of your life - simply because this is the way we've always made watches
And if we may draw a conclusion from five generations of experience, it will be this: choose once but choose well.
A Patek Philippe -
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TRAVEL

THE FREQUENT TRAVELER Tired of Chain-Hotel Rooms? Look for the Hidden Gems


## For the Daring: Over the Andes by Bus



Voted the world's best airport by frequent business travellers worldwide.
Backed by over 11 million passengers a year.


You come first.


## AngKOT Continued from page 9



## TRAVEL

## José Lampreia Puts The Sun on the Table

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Cooking at Maison Blanche, filled with scents and aromas of the Mediterranean, reflects José Lampreia's love for this part of the world.







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The slim, dark-yed hef opened Maison
Blanche with no foimal





An Indian Designer Goes

## High Fashion With Saris




## Looking for Snow cmemestamenes




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 Joe Kiwin is an
live in Slockhom



 Joe Kirwin is an American journalist who

## Rediscovering Utrecht's Canals and Cellars






 tional Dutch style Along the Oudegracht at street level, are
 Agood place to meet local people is in the
traditional Dutch pubs called bruine caffes, or hrown caftes, some centuri-s old They are
clubby, atmospheric, wood-paneled places, clubby, atmospheric, wood-paneled places,
often wiik dartbands and billifard tables.
They are open from late moming umbil



 Leidse and Freise wiil clove, boon far 1 more
interesting o the palate than th han Gou-
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One hotel in Hong Kong helps you finish the most important business of all. in Hong Kong isn't always concluding the deal It's also concluding your measings - in time to fit in your
shopping.
At Hyart Regency Hong Kong, we'll help you finish everything on your
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The challenge of doing business<br>We're in the heart of Tsim Sha Tsui, a<br>awadd-winning Chinese Restaurant. the ciry's premier shopping area. Tour ema personalized serviceThe best brands in the world and the of our Regency Club and Business best bargains in town are only. THE And the Mass Tand minutes away. For entertaining, we have

two of Hong Kong's top resturants, Hugo's and the TOUCH perfect choice in Hong Kong. HYAT REGENCY ©!HONG KONG
Page 12
INTERNATIONAL HERALD TRIBURE, FRIDAY, NOVEMBER 4, 1988
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Chief Executive at UBS Sees Problems Ahead for Banks in Switzerland

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AEG to Buy Stake In Siliconix Inc.



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#### Abstract




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Brazil Pact to Boost Banks' Profits
Interest Payments, Buyout Fees Clear Way for Charges

NEW YORK - Ressumptict









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banks bad put their Bravilian loans on a noonac-


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strucurings every simple onc," he added "BankAmerica Corp. is talking about taking a bigrsitucta Norman Jaffe, an analyst with Foa-Pitu Kelton
Inc., ssid ithe lourth quarter may also sec some maryin shink kage as banks fight to attract inve
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ITruvsiment banking fees onght to be stronger


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INTERNATIDNAL REAL ESTATE MARKETPLACE





## Quel panorama!

Ne manquez pos ce superbe apportement de $51 / 2$ PIĖCES
cuisine, sis dans une résidence de standing.
Vue imprenable sur te Loc ef les Alpes.
Loyer mensuel: fr. $3.150+$ charges. Libre de suite.
Bernard Nicod A



## Rothwells Applies for Receivership Italy Joins

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Maxieell Wins Continued for frist finince page)
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## U.S. Assails Bonn on Airbus Subsidy

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Net at KLM Rises $26 \%$ on Traffic Gains

Subroto Sees Oil Collapse if Iraq Balks at Output Accord
Dollar Inches Up in Quiet New York Trading






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## Dealers Say Rally in Gold May Not Last <br>  \begin{tabular}{|c|c|c|c|c|} \hline \multicolumn{5}{|l|}{JAPAN: Trade Surplus Expected to Grow, Raising Specter of Another Round of Friction} <br> \hline \multirow[t]{4}{*}{(Continued from first finance page) pate rentwod progres loward add that it is inkely to be at leas 1990 before bis becomes sppprent} \& \& \& \& \multirow[t]{3}{*}{restructuring the Japanese econo- my Marudactured imports they my. Maxufaccured imports, they cean of total imports in September

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\hline ments basis Given sigrs of in- \& \& \& \& \multirow[t]{2}{*}{| moniths. |
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| As exports also advance to re- |} <br>

\hline \multirow[t]{3}{*}{port growth, Tokyo's official target for the year-a 14 perconn drop in the surplos, to 581 bilion - is now} \& \& \& \& <br>
\hline \& \& \& \& \multirow[t]{2}{*}{oord levels, economists have concluded that carrency adjustments} <br>
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\hline  \& Many coonomists \& \& \& bave simply not been sufficient to induce the degree of atiostiment in <br>
\hline \multirow[t]{2}{*}{pan's bilateral trade surplus with the United States economisiss now} \& \& \& \& \multirow[t]{2}{*}{Jupan's amplise that had been anticipated Some Tokyo analysts es-} <br>
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\hline  \& \& \& \& \multirow[t]{2}{*}{timate that the sumpius in Japan's visible trade is likely to rise to a record $\$ 100$ biltion in 1989 .} <br>
\hline \multirow[t]{2}{*}{in process into next year.} \& \& \& \& <br>
\hline \& \& \& \& record $\$ 100$ bilion in 1989 . 'We've got forther distortion in <br>
\hline \multirow[t]{2}{*}{against the japanese yen is one sign of anxiety about the energing trade picture in funancial markets.} \& \& \& \& \multirow[t]{2}{*}{Japanese trade account to me" "ssaid David Pike, chief coon-} <br>
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\hline | picture in fimancial markets. |
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| Among both investors and gov- | \& \& \& \& omist at UBS/Phillips \& Drew in Tokyo. "Bat longer termin's more <br>

\hline \multirow[t]{2}{*}{} \& \& \& \& \multirow[t]{2}{*}{2 matter of things getiong somewhat warse before they get better."} <br>
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\end{tabular}




## 1992 The Whout Rencezvous With Europe 

Interview / Floris Majjers, Chairman of Unilever
A Taste of the Integrated Market




normally has 40 percent and, at the moment is not legally yllowed in Haly.
How will the new EC nules affect that? product legally allowed in one couns.That means it will become much easior to have commercial products
available throughout the available throughout the Common
Market so we can also speed up prodMarket so we can also speeed up prod-
uct innovation and product lauch-
ing and avold complex legal proce Ing, and avold complex legal proce-
dures every time we develop a new product. For example, it would enable us to take a German product made by our group thene and, affier changing
the label, sell it int itly. At the moment.
that is impossible.

What about other kinds of barriers? believe that for the toreseable future Moat about other kinds of barriers?
Mother very difficult area We have large meaat tactories through-
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ce ce cream from here to the United Kingdom you need eveterinary
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could spread hoofand-mouth disgesse in the United KIngdom. Will 1992 namove sucht barriers?
Hopefully. But l'm not 100 percent Hoperflly. But lim not 100 percitent
sure. The French are the most dificult On margarine, because of the high VAT tarint they charg. The proposed
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ropean Communty wil help our com-
pettiveness in the market.
 savings from an integrated Europe will be passed on to the consummer? have, really, is pressuare from our customers - the retail chains, Contint-
ing price pressure will be there The
mone moment you price too high above
them, you lose market share at an then, you lose market share at an
amazing speed.
Where is the greatest denger
 Iure. What is your reaction to the Fagan
administration proposeds for eliminat:ing allf tam subsidies?
it is a beautiful slogan, but will it It is a beautifull slogan, but will it

believe that for the foreseeable future we will have to live with it
Doss the itead of $f$ European company statitte appoal to you here at Not for the moment For the past 59 years we have operated as a company with a dual nationality - British and
Dutch - and it works extremely well, antil cand insily sere it working for another 59 years.
What about the
What about the 1992 "social dimension, and widely debated plans for
greater worker employee participat
tion schenes that might be tion schemes that might Ih wound bompenies? woried if wo said
that in the United that in the United Kingdom we were
going to apply the German systern gomorrow, becuause they are not preparied for th Our Gemman company is
fully under the Gemman co-determinefuily under the Geeman co-deternina-
tion system, and there we have work-er-union representaitives on the st-
pervisory board. Codetermination pervisory board. Codetermination
can be evergoov tulno If you take
tine time to educate both parties to work at ito you view the EC plans for
How do 1 mm not sure what diflerence the
Central
Bank idea would make to in Centrol Bat sure ideat would mane to in
dustry, bute dustry, but extending the EMS would
 the EMS exchange mechanism. That
is the first practical step toward union - having pracical pound pop toward union
Even the Contederation of British in-- having the pound join the EMS.
Evistry is convesideration of British in-
dit that.

Agricultural Policy /Subsidies and Surpluses


Plant growth regulators, insecticides, herbicides, fungicides and more.Rhône-Poulenc puts
high-performance, innovative $R$ \& $D$ to work for both consumer and large scale agricultural products around the world. By protecting and aiding plant development, Rhône-Poulenc helps make the world greener

## Welcone TOA WORLD Of fertile HPALTHY GROWIH

## Restructuring

 account for two-thrids of the EC's suniria budget Changes over the past four years, however, have begun to trike
 Furthemore, the EC Is hoping to continue cutting the
agriculthral share of tis budgeit by uniting the annual in-

ratee Henning Chrstophersen, the EC Dudgot commis-

 products sorund the world. He wams that the EC will be
subject to intense pressure from the tam lobby to raise

 to 40.000 metricictons between May 1989 Rnd May 1988 ,

 Phased out toy 1999 He roder to train the "wine lake" "htal

 The EC Currenty has 10 million tamers, compared mith poan agicicultural rationalization continues, hin number o tarms and tamersi isexpected totald dramadicaly, ast thaia the EC estimates the current number of farmers will be

 growers and for farmers in some hily, end mountancous
 prooram of dirinct paymentis have yet to bo worked out

 country will use tis own tomula to detemmine these pay-
ments dopending on the sta of the tamm and the type of crop, and the EC shourd meot 40 percont of the cost
The shape of fiture
EC payments, howera remans The shape of titure EC parments however, remanans for both direct payments and a seteraside program. At a

 man outsicice the EC, the chef conternion of the reagan
 beanned by the end of this conthry Consoquentity, the U.S. reflusal to go plong with tids deadiline. Indeed, Richerd


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Europe than on the wortd market
Eurpope than on the word market The Unitad States position is that t Europe's plecerneal approach succoesds in parially eesing the oversupply and
 of world agicu ultural production and distrixtion. The EC. on the other rand, tatara gothng too tast And





©nor $\quad$ Tmodis Haper :

$\qquad$ industry, and we are currentry working this area." Mr. Von Loeper indicates "For insiance, we are deevising new
guidedines for wareo
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 gram IUNEPI. Rethoclacing pooks sesticideses witit 'natire mettoos tooks simactiviva at firs sight can in any way compete with chemi

cals tor largescale croo growing. he | adds. |
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| prance:'s environment minster | Brice Lalonde, agrese that new bioto play in nature conservation as well techniques. "The development

plants that are resistant both to insects and fung resillant fre the tormer
from excessive rill rrom excessive reliance on cheml-.
cals.
orge told delegates to a meeting organized by Rhone-Poulenc last
month. "Iuch technlques can also be month. "Such techniques can also be
used to ingt against the windling of genetic variety in nature by builiding
up genetic stock banks and developup genetic stock banks and develop
ing itissues fom existing. species."
The question totay." believes Mr Lalonde, "usision tot justy how to to proted ree to choose."
Michaol मowe

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of tritizer The move is intendiced to Tuce move is intended to help ree
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aims to combine maiket torces wiwt aims to combine market torces with
social and ecologkcal concerns Mr. Wegter explained, but it also
means perpetuating the gip means perpetuating the gap between
$E C$ and word agricultural prices. " $\mathrm{A}-1$ though we aim to narrow the gap, EC
prices will He feels the Commission would pre back beave the subsidy issue on the side in the euphoria of 1992" he la mented. "The irony is that a number o as a result of the policy itsenfr.".

The Common Market / The Challenge of Integration Europe's Food Industry

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| French Edam cheese. The principle countries may not refuse entry to Imports if the product recipe is different from their home-made. equivatent Not everyone shares Mr. Gray's op timism on the regulatory timetable, however. In a recent interview, Jac-- plant health were lagging more than any others, mainly because; "Commany.other problems to solve over the past three years" <br> Francis Lepatre, president of the Industries. (ANIA), accused the Corm mission of procrastination. in a speech before the opening of the Oc sober World. Food. Show in Paris, he extremely vague, and that the hori20 tal proposals are inadequate. | for food laws, and proper enforce- ment." agrees Tony Venables, director of the European Bureau of Consumer Unions. "We also need more action on the environmental side. There are lots of good intentions, but litte concrete progress. Not enough has been done yet on food hygiene standards and contaminants in the food chain." One future topic will be nutition. Mr. Venables said. "Nutritional advice will become an Important argument for reducing production of commodities like sugar and butter." <br> But regulation is only about a quarter of the picture. According to Thomas Beale, a senior associate in the |
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## MORE ATTENTIVE ALLTHE WAY.

## On the air in a unified Europe.



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Enance．Dollars into Plowshares

## Banking on Growth in The Agribusiness Sector

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| Large scale acquisitions are expected for another 5 years |  |
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## ALC $\triangle$ TEL

I．Even today，we still live in a world where there is
lititie uniformity in the architecture and format of communi－ Cante unitormity in the archinecure and format
cations systems $A$ world of bewidering variety． ＂Ja sicceed in this environmemt，built－in flexibility is
ossential $A$ and ：escential．And that＇s the strongth of Alcatel．
Wbile some American and Japanese companies build
for their homie markets and then nadapy for arest for their homie markets and then＇adapf for aversoas，
Alcatel raacoarchos and dovelaps，manufoctures and markets Alceal n．v，Werdid rode Conters Srowindy
products
And thaf means superior praducts that operate equally Na matter where you look，yau won＇t find a better partner for everything from Public Netwark Systems to Plant．In foct，there＇s no wider product range．

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## 1992 <br> Takeovers / Europe's Shopping Spree <br> Mergers and Acquisitions Stir Up the Food Industry

 The Wond's Rencezvous With Europe


A record 163 alliances were concluded last year tions in 1988 have Included Swiss
Nestle's purchase of Rowntree, trallan Fornuzi's buyout of French vegetable
oits company Lesieur, and several oils cormpany Lesieur, and several
takeovers by American companies
The newly proposed Philip Moris-
 a company larger than
of the world'e biggest.
The prospect of a truly European
market - now fragmented by markerriers-opening up by 1992 is
if giving added impetrs to by consolidation treed. European Community
companies are the target, but non-E
companies are most often the buyers. companies are most often the buyers. sulting firm asked by the European business companies' ability to doal
with a more competive market, cont cluded theat the wininiters mark melt nort
be European be European.
From 1976 -86, there wera more
than 100 mergers valued at $\$ 50$ million or more, but the tempo is quick-
ening, according to the MAG report, with nine acquilsitions of more than si panies have led the way, white Euro-

"I could almostsay we were forced to
do thls," "Helmut Maucher, managing do this," Helmutll
director of Nestle.
most often stopping for companies in
nelghtoring countries. ttaty's Fermers) nelghboring copuntries. tratyps serming
started buying and last year stated that it was interested in "geographlc
expansion." France'a
SSN three
worldwide in size by sales but has
quickly moved up, thanks to a series quickly moved up, thankes to a series
of acquisitions. European agibusi
ness in 1987 saw a record 163 take-


Malor European Acquisitions



## Protectionism / Beyond Legislation

## Foreign Beer Is Still Not Flowing in Germany

| beer drinkers' sensitive $s$ and a deep-rooted convicpure" beer is heamitior have thempt to do away with one non-tarifit trade barrters that he free illow of goods and d a half years after the court rmany still does not mport a eign brew that violates the <br> arket has remained espite the ruling <br> gebot promulgated by Duke Bavaria in 1516. Under the to water, hops, mathed barrast, adjuncts such as sugar, a or unmalted barley were <br> that the German beer marmained 'pure' despite the ng is largety the resuit of a |
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## Conventions in the HEART of $\star \star \star \star \star \star$ EURO

Do you know why
German "Brummi-Drivers" would rather be American Truckers?



We are ready -and you?
 Get together,
where Europe is at home!
 memm


Imegration / The Countdown Continues
Winners and Losers Emerge as Moves Gather Momentum the City of London when the financial
industy was in turmoil from the Big
Beng. In the first tour monthe of this year, Eritsch companies alone spent
some
E5..85 billion acquirng seven There are several reasons for the and expensive loans made fte easier to
buy a good brand than to create bey a good brand than to create
one - allthough the fiumy of activity in
the past three years is resulting in shortage of sustarse brand names in
hencette inflated prices paid for such wel-known labels as Matell. Buitioni.
 to grow thememesve, to stacice but
game. Nestli's executive. Heimut
Maucher, explained his comotis Maucher, explained his company's
bid for Howtree tolllowing a bid by
Suchard last spoing by inging lif his
company were in the hangs of our main comperitor, you could imagine
what that would mean for us. 1 could almost say we were forced to do this."
For smaller companies operating in
their home markets, the threat of For smaller companies operating in
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large, well- tunded multinationals pro-
viding new

 presentilin onhy one orr itwo counities.
Additlon pressure is belhg put on
in food industry by changes in other the tood industry by changes mother
industres. Tobacco companies, for
example example, have been forced to expand
into others sectors as theeir tradtionnal
markets in North America and Europe
 with RJ Roynords new angea forsthem
Phillip Moris buying General Foods in
1985. 1985.
European Community companies
are in a weak position to expend as
and are in a weak position to expend as
they should in Europe suggests the
MAC report. The worid's top tes food MAC report. The wornd's stop ten tood
corporations include thres British and one Dutch company, but the rest are
American or Swiss, The French, who Amencan or Swiss. The French, who
consider thelr food industry part of their national heritage, have only six
companies in the wordd's first 120, and




|  | Has Winning Become Everything， |  |  | Even at the Age of 12？ |  | lhing．Nothing will stop me from con－相 morring． Fm the coach |
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Samaranch Adks Wider Brug Fight


## Leonard－Lalonde：No Matter Who Loses the Bout，Both Win


And the association＇s．prridena
sidid the sesion would inot shy away








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$\qquad$ By William Gildea Leonard－Donny L Lalonde boy Royt
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## SIDELINES

A＇s Weiss Wins AL＇s Rookie Award


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Lalonde，but wo
sihle opponents．

Marathon



NEW YORK（UP）－Shorstop Walt Weiss，whose Felding helped





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| （Continued from Page 4） |  |  |  |
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Men Tennis Pros Form Own Tour

OBSERVER

## Election Pre-Mortem

By Russell Baker
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The Graying of Leonard Cohen




PEOPLE
Koo Stark Wins Suit Against British Weekly









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Smokee Robinson has received
the American Society of Composcrs, Authors and Publishers
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Jeans Loper Cobos, 48, has re giged, effective Jan 3 , as mustial
director of hes samish National
Orchestra, citing differences with


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